

**Regular Meeting of the Board of Directors  
Minutes  
December 8, 2021  
(Annual Meeting)  
8:00am – 10:00am**

MEMBERS PRESENT: Michael Richards, M.D. (Chairman)

GUESTS:

	<b>Called To Order and Confirmation of Quorum</b>	<b>Action</b>
	Chairman Dr. Michael Richards called the meeting to order and a quorum was established at 8:02am	
<b>I.</b>	<b>Opening Comments</b>	
	Dr. Michael Richards welcomed attendees and acknowledged the hard work all are doing in unprecedented times. Stress on the University system is anything but normal course of business and we continue to see record numbers putting extraordinary stress on the system but this last week we stepped into new territory to get all-hands on deck for COVID modeling and the numbers should plateau soon. The Chairman emphasized his appreciation that everyone is busy with that level of work and conveyed his gratitude.	
<b>II.</b>	<b>Approval of Consent Agenda (Michael Richards, M.D.)</b>	<b>Action</b>
	<p>Dr. Michael Richards presented the following items for approval as part of the Consent Agenda:</p> <ul style="list-style-type: none"> <li>• Finance Committee Meeting Minutes for November 3, 2021</li> <li>• Operations Committee Meeting Minutes for September 29, 2021</li> <li>• COO/CMO Report</li> </ul> <p>The CEO report will be provided by Dr. A. Robb McLean as part of the Administrative Reports.</p>	<p>Dr. Michael Richards requested a motion to approve the consent agenda. Dr. Lisa Hofler made the motion &amp; Dr. Eve Espey 2<sup>nd</sup> the motion. Motion carried.</p>
<b>III.</b>	<b>Approval of Board Meeting Minutes (Michael Richards, M.D.)</b>	<b>Action</b>
	Dr. Michael Richards presented the UNMMG Board Meeting minutes for the October 13, 2021 meeting for approval.	<p>Dr. Michael Richards requested a motion to approve the October 13, 2021 meeting minutes. Dr. Eve Espey made a motion to approve and Ms. Michelle Hernandez 2</p> <p>6.004 Tw 1 2068 reW Ms. Me</p>

	<p>Welcome Dr. Richard Miskimins to the Board and joining next month as the PAG (Physicians Advisory Group) Chair-Elect.</p> <p>Center of Excellence for Orthopaedic Surgery &amp; Rehabilitation officially opened with a nice ceremony with Dr. Zeidonis, Dr. Stokes and a number of community representatives in attendance. The center will be great for learners and critical care. It is a stunning facility. Thank you to the Board for its support and approval for helping fund some of the equipment needed for this Center.</p> <p>Thank you, Dr. Karen Hawley for dedicated service for the last 2 years as she concludes her term as PAG Chairperson at the end of the month. Redirected PAG whitepapers into new format and mission of excellence to the entire HSC team are only a small portion of the great work she’s accomplished.</p> <p>Thank you Dr. Donna Sigl for service as the Secretary of the Board for 8 years. As the former PAG Chairperson, preceding Dr. McLean in 2012, and acting as clinical liaison to the schools, she also connected the Clinical Leadership with the Revenue Cycle Teams. Thank you for your fantastic years of service as you step into an expanded role in Faculty Affairs at SOM.</p> <p>Dr. Sigl conveyed her thanks and continued, “...it’s been great starting out with you – the last 8 years have been the most stimulating and fulfilling of my career. I know the team with collective efforts has never been in a stronger position. I know they will continue in their service missions. Thank you.”</p>	
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<b>V.</b>	<b>Public Comment (Michael Richards, M.D.)</b>	
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	There is no public comment for this meeting.	
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<b>VI.</b>	<b>Administrative Reports</b>	
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*Financial & Revenue Cycle Report*

Mr. Jared Udall presented the following Financial Report through the end of November 2021:

We need to get more information from the Cancer Center as to why their WRVUs appear to stand out to be higher than the prior year.

Salaries and benefits are working to filling some vacancies.

Pharmacy is higher than last year but from revenue perspective we’re better than last year.

Pretty level this year. Trying to call out the things that mean the most or really catch my eye.

Dr. Hawley asked as to why collections on RVUs have gone down in general, but why are RVUs up and collections down?

Answer was that overall 5.2% increase in wRVUs but only contract that pays more is Medicare. So, collection rates are the same. By adding RVU values, we’ve diluted those numbers. Similarly happened in the charges column but see same degradation in gross collection rates.

Dr. McLean added that this will be accounted for in the FY23 Budget numbers, but the changes were not incorporated in the FY22 budget.

Mr. Udall then went on to present the Revenue Cycle Slides and asked if anyone needed clarification on them. Adding that we’re using JP Montoya’s great new format of slides.

CARES Act Update

Dr. Michael Richards requested a motion to approve the Financial and Revenue Cycle Reports. Dr. Robert Schenck made a motion to approve and Dr. Lisa Hofler 2<sup>nd</sup>

As we receive the money, we are doing due diligence and auditing to ensure we can keep all the money.

CMS Physician Fee Schedule 2022 Final Rule Update – go-live is Jan, 2023  
Physicians and NPPs in the same group can bill for split (or shared) visits for both new and established patients. In 2023, billing provider will be based on who spent more than 50% time in care of patient. For 2022 (except Critical Care), performing 1 of 3 critical elements will allow MD to bill. Physicians and NPPs can bill for critical care and certain Skilled Facility/Nursing Facility visits.  
Critical Care is eligible to be billed as Split/Shared.  
Approved Telehealth services through December 2023

	<p>Updated Policies, Procedures and Standing Orders          Dr. Jennifer Phillips went through the update and thanked Renee Ayala for her help in updating the massive document.</p>	<p>motion to approve the Policies, Procedures, Standing Orders and Documents. Dr. Eve Espey made a motion to approve and Dr. Mark Unruh 2nd the motion. Motion carried.</p>
<b>VII.</b>	<b>Resolutions</b>	

Chairman Richards confirmed that UNMMG Attorney Cory McDowell was on the call and determined, with Mr. McDowell’s affirmation that it was permissible to not read the preamble of each of the six following Resolutions. Chairman Richards stated that the Resolutions are advanced as the retirement of Dr. McGrew. Each Resolution, not including the preamble, was then read aloud by Chairman Richards.

A. Resolution Appointing and Reaffirming the Members of the Executive Committee

B. Resolution Appointing and Reaffirming the Members of the Finance Committee

C. Resolution Appointing and Reaffirming the Members of the Audit and Compliance Committee

D. Resolution Appointing CMO and Officer of Corporation

E. Resolution Electing Officer

F. Resolution Electing Secretary

Dr. McLean thanked Diana Heider for stepping into the role as Secretary as Dr. Sigl steps down. She is uniquely qualified for the role and has been with the University for







# December UNMMG BOD Meeting Minutes

Final Audit Report

2022-02-11

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